

## In-Class Assignment DFF3: Knight Capital Post-Mortem

**Context.** August 1, 2012: Knight Capital deploys new SMARS router code to 7 of 8 servers, but reuses an unrelated 2003 order-flag bit (“Power Peg”) left in the 8th server’s untouched legacy code. When the bit fires at market open, the dormant Power Peg logic on server 8 starts buying high and selling low on 140+ stocks. In **45 minutes**, Knight executes \$7B of unintended trades, realising a **\$460M loss**, four times its prior-year net income. Knight is insolvent within days; rescued by a forced investor consortium at \$0.30/share vs. \$10 pre-incident.

**Q1.** Decompose the incident into **3 control failures**, one per layer (deployment, pre-trade risk, kill switch). One sentence each.

**Q2.** Design a **5-point deployment checklist** that would have caught this in **< 4.5 seconds** (vs. the 45-minute actual detection).

**Q3.** Knight’s loss was **\$460M**. If the firm had held the 5-point checklist but *still* lost **\$5M** before the circuit tripped, would the firm have survived? Give a one-sentence quantitative argument.