

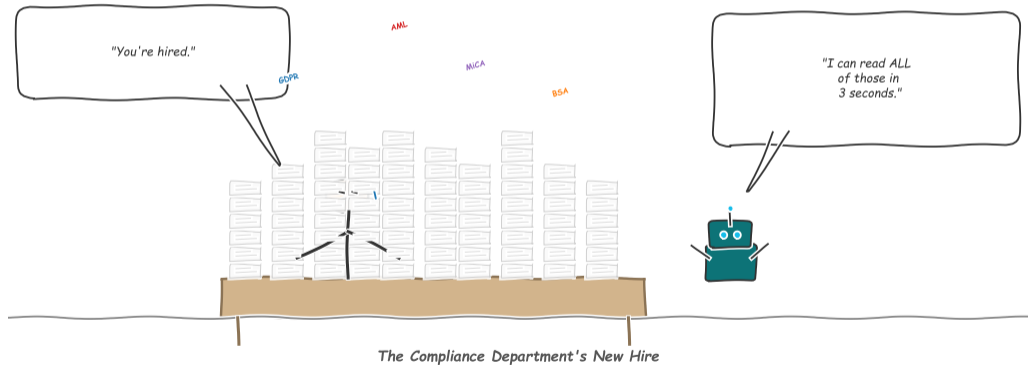
# Financial Technology (FinTech) – Lecture 4

## Navigating Compliance in the Digital Finance Era

Lecture 4 of 7 · Financial Technology (FinTech) · MSc Programme · Spring 2026

# "We Need to Comply – But With What?"

## The Compliance Department's New Hire



As of 2024, financial institutions face an average of 257 regulatory changes per day globally (Thomson Reuters). The compliance burden has grown 500% since the 2008 financial crisis.

# Learning Objectives

- 1 **Describe** the spectrum of regulatory approaches to fintech — from innovation-friendly sandboxes to precautionary prohibition — and explain the forces shaping each stance. [Understand]
- 2 **Explain** the three stages of money laundering and how KYC, CDD, and digital identity frameworks address each stage in practice. [Understand]
- 3 **Apply** a regulatory mapping framework to identify which US and global agencies govern specific fintech activities and products. [Apply]
- 4 **Analyse** how RegTech solutions — NLP, machine learning, and automated reporting — reduce compliance costs while improving detection accuracy. [Analyse]
- 5 **Evaluate** the trade-offs between regulatory sandboxes, SupTech, and embedded compliance as strategies for managing innovation without sacrificing consumer protection. [Evaluate]

**Bloom's levels covered:** Understand → Apply → Analyse → Evaluate

These objectives map directly to the quiz and workshop assessments for this lecture.

# Building on L03 – From Payments to Regulation

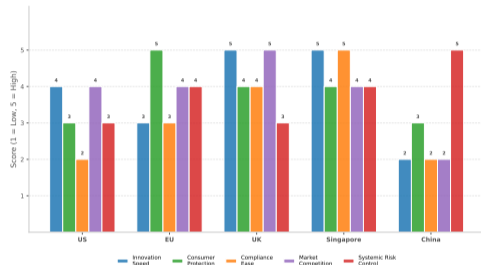
## Where we left off (L03):

- Payment systems are undergoing a shift from batch to real-time settlement
- Cross-border payments remain slow, opaque, and expensive
- Every payment design allocates costs, risks, and power

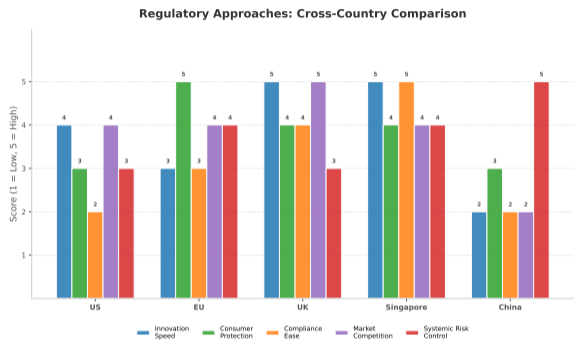
## Where we go today (L04):

- *Who* regulates fintech — and with what authority?
- How do **AML/KYC** requirements shape what fintechs can build?
- Can **RegTech** make compliance a competitive advantage rather than a cost centre?

Regulatory Approaches: Cross-Country Comparison



# The Regulatory Spectrum – Innovation vs. Precaution



Regulators face a fundamental dilemma:  
**regulate too early** and stifle innovation;  
**regulate too late** and risk consumer harm.

- **Innovation-friendly:** Sandboxes, light-touch licensing, activity-based regulation (UK FCA, Singapore MAS)
- **Wait-and-see:** Monitor market development, regulate only after systemic risk emerges (US approach pre-2022)
- **Precautionary:** Comprehensive frameworks ex ante, licensing before launch (EU MiCA, China)
- **Prohibitionist:** Outright bans on

# Why Regulate Fintech? The Underlying Market Failures

Financial regulation exists because financial markets exhibit persistent **market failures** that unregulated competition cannot solve:

## Information asymmetry:

- Consumers cannot evaluate algorithmic credit scoring or robo-advice quality before purchase
- Fintech platforms know user data; users do not know how their data is used or monetised

## Systemic risk:

- Interconnected fintech lending platforms can propagate losses across the financial system
- Stablecoin runs (TerraUSD, 2022)

## Negative externalities:

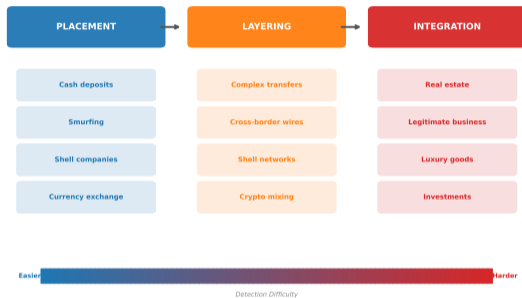
- Money laundering, terrorist financing, and fraud impose costs on society that individual firms do not bear
- Data breaches affect all users, not just the breached entity

## The Fintech-Specific Challenge

Traditional regulation assumes **entity-based** oversight (regulate the bank). Fintech operates through **activity-based** models that may not fit any single licence category.

# Money Laundering – Placement, Layering, Integration

Three Stages of Money Laundering

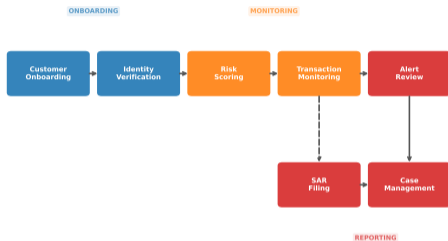


The FATF framework identifies three stages of money laundering:

- 1 Placement:** Illicit cash enters the financial system — via deposits, currency exchange, or purchase of monetary instruments
- 2 Layering:** Complex transactions obscure the audit trail — wire transfers, shell companies, trade-based laundering, crypto mixing
- 3 Integration:** Cleaned funds re-enter the legitimate economy as investment, real estate, or business revenue

# AML Compliance – From Suspicion to Enforcement

## AML Compliance Pipeline

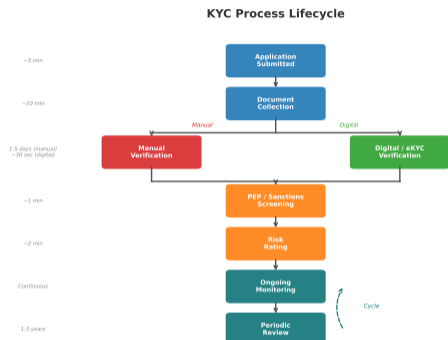


Typical end-to-end: 24-72 hours (automated) | weeks (manual review)

AML compliance operates as a multi-layered detection system:

- **Transaction monitoring:** Real-time screening against rules and thresholds (e.g., transactions above USD 10,000)
- **Sanctions screening:** Every customer and counterparty checked against OFAC, EU, and UN sanctions lists
- **Suspicious Activity Reports (SARs):** Filed with Financial Intelligence Units when patterns suggest laundering
- **Ongoing due diligence:** Risk profiles updated continuously, not just at

# KYC – Know Your Customer in the Digital Age



KYC is the gateway process that determines who can access financial services:

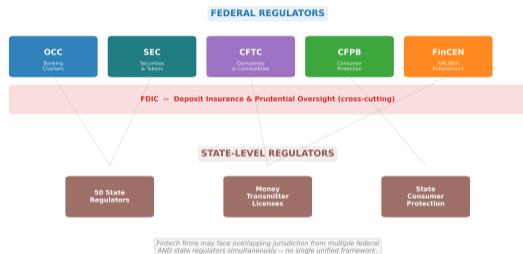
- **Customer Identification (CIP):** Verify name, DOB, address, and government ID — the minimum legal requirement
- **Customer Due Diligence (CDD):** Assess risk profile, source of funds, expected transaction patterns
- **Enhanced Due Diligence (EDD):** For PEPs, high-risk jurisdictions, and complex ownership structures

## Digital KYC innovations:

- Video verification and biometric

# The US Regulatory Patchwork

## US Fintech Regulatory Landscape: The Patchwork Problem



The US has no single fintech regulator. Authority is fragmented across:

- **OCC:** National bank charters; proposed fintech charter (contested by states)
- **SEC:** Securities, investment contracts, token offerings (Howey test)
- **CFTC:** Commodities and derivatives; claims jurisdiction over Bitcoin as a commodity
- **CFPB:** Consumer protection in lending, payments, and financial products
- **FinCEN:** AML/BSA compliance for

## Payments

**Regulator:** FinCEN + 50 states.

**Requirement:** Money Transmitter Licence in each state.

**Cost:** USD 2–5M+ and 12–24 months for national coverage.

*Many fintechs partner with a licensed bank instead.*

## Lending

**Regulator:** CFPB + state lending laws.

**Requirement:** Fair lending, TILA, ECOA compliance.

**Tension:** Bank-fintech partnerships allow rate exportation — lending at the bank's home state rate.

*"Madden fix" and true lender rules remain contested.*

## Crypto Assets

**Regulator:** SEC (securities) vs. CFTC (commodities).

**Requirement:** Depends on classification — token-by-token analysis.

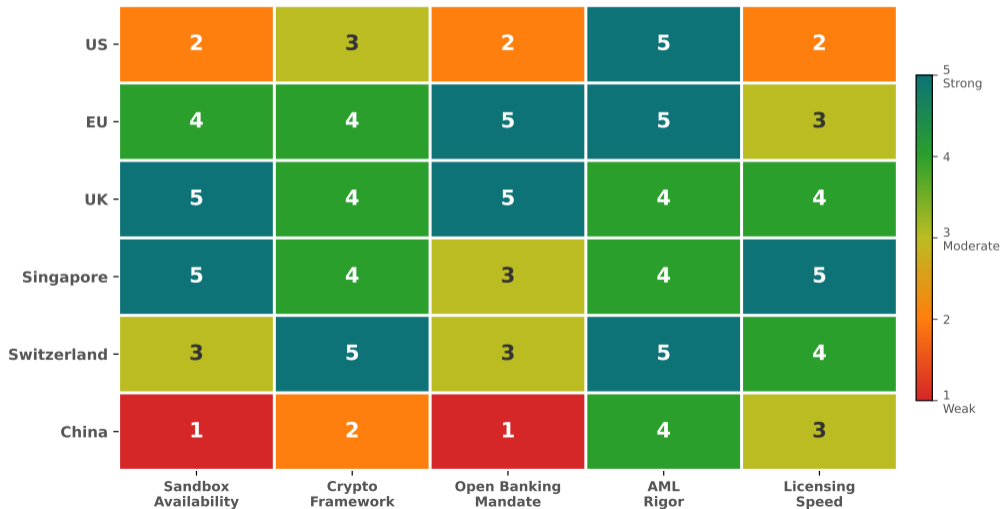
**Status:** Regulation-by-enforcement (SEC lawsuits) rather than clear statutory framework.

*FIT21 Act proposed but not enacted as of 2025.*

The bank-partnership model ( "rent-a-charter" ) allows fintechs to operate nationally under a partner bank's licence. The OCC and FDIC have issued guidance tightening oversight of these arrangements.

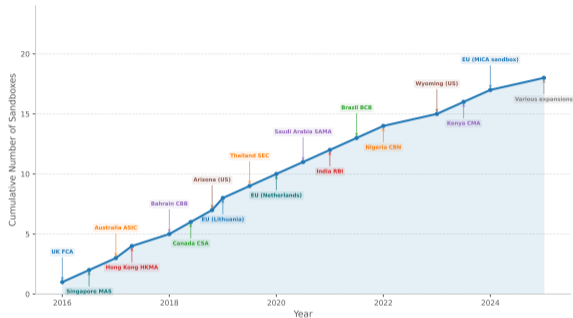
# Global Regulatory Comparison

## Global Fintech Regulatory Comparison



# Regulatory Sandboxes – Controlled Experimentation

Regulatory Sandbox Adoption Around the World

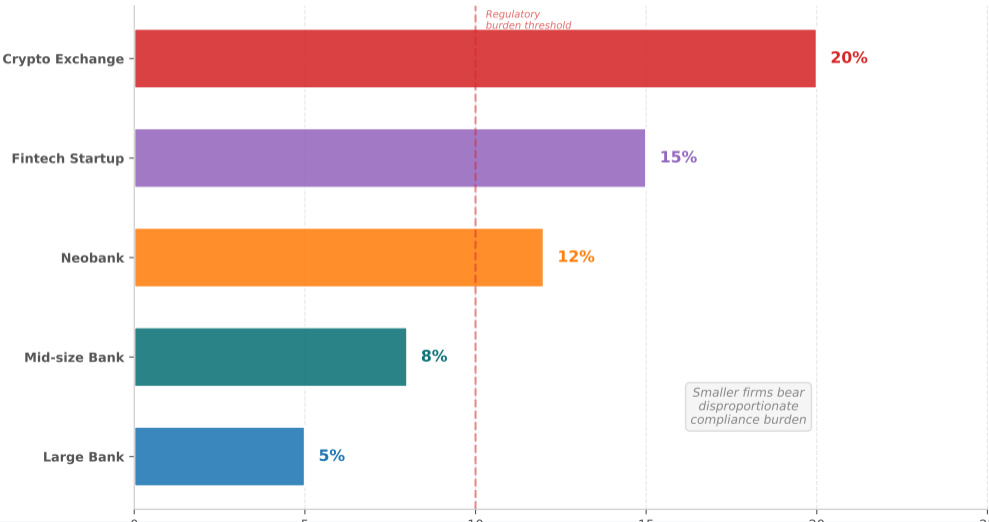


A regulatory sandbox provides a **controlled environment** where firms test innovative products under relaxed requirements:

- **Application:** Firm proposes product, test parameters, consumer safeguards, and exit plan
- **Authorisation:** Regulator grants limited licence with constraints on customer numbers, transaction volume, or duration
- **Testing:** 6–24 months of live operation with enhanced reporting and regulator access to data
- **Exit:** Full licence, modification, or

# The Compliance Cost Burden

## Compliance Cost as Percentage of Revenue



# RegTech – Technology Meets Compliance

## RegTech Technology Stack



RegTech applies technology to reduce compliance costs and improve accuracy:

- **Identity verification:** Biometrics, document OCR, liveness detection for digital KYC
- **Transaction monitoring:** ML models replacing rule-based systems; reduce false positives by 50–70%
- **Regulatory reporting:** Automated extraction and submission of required data to regulators
- **Regulatory change management:** NLP parsing of new regulations to identify affected processes

# NLP for Regulatory Intelligence

Financial regulation is written in **natural language** — ambiguous, context-dependent, and voluminous. NLP transforms it into machine-actionable rules:

- **Regulatory change detection:** Crawl 1,000+ sources; flag changes relevant to the firm's licence and jurisdiction
- **Obligation extraction:** Parse regulatory text to identify “must”, “shall”, “prohibited” — map to internal controls
- **Cross-jurisdictional mapping:** Align equivalent requirements across MiCA, FCA Handbook, and Dodd-Frank to reduce duplicated compliance effort
- **Gap analysis:** Compare current policies

## Example: CUBE

Ingests regulatory feeds from 180+ jurisdictions. Uses NLP to extract 50,000+ regulatory obligations. Maps each obligation to the firm's product set. Alerts compliance teams to gaps.

## The Limitation

NLP can parse *what* a regulation says. It cannot determine *how* a regulator will **interpret and enforce** it. Regulatory ambiguity is a feature, not a bug.

# Machine Learning for Transaction Monitoring

Traditional rule-based AML systems check transactions against fixed thresholds (e.g., “flag any transfer above USD 10,000”). Machine learning changes the game:

## Supervised approaches:

- Train on historically confirmed SARs
- Gradient-boosted models achieve 3–5x improvement in true positive rates over rule-based systems
- Challenge: limited labelled data — confirmed money laundering cases are rare

## Unsupervised approaches:

- Anomaly detection identifies unusual patterns without labelled examples
- Network analysis reveals hidden

## Impact metrics:

- False positive reduction: 50–70%
- True positive improvement: 2–4x
- Alert investigation time: reduced by 30–50%
- Compliance FTE savings: 20–40%

## The Explainability Problem

Regulators require that AML decisions be **explainable**. A black-box model that flags a transaction cannot satisfy the regulatory requirement to document *why* the alert was

# SupTech – When the Regulator Goes Digital

RegTech helps *firms* comply. **SupTech** (Supervisory Technology) helps *regulators* supervise:

## SupTech applications:

- **Automated reporting:** Firms submit machine-readable data; regulators ingest and validate automatically
- **Real-time dashboards:** Supervisors monitor systemic risk indicators across the entire regulated sector
- **NLP for misconduct detection:** Scan internal communications for compliance red flags
- **Network analysis:** Map interconnections between financial institutions to identify systemic risk

## Pioneers:

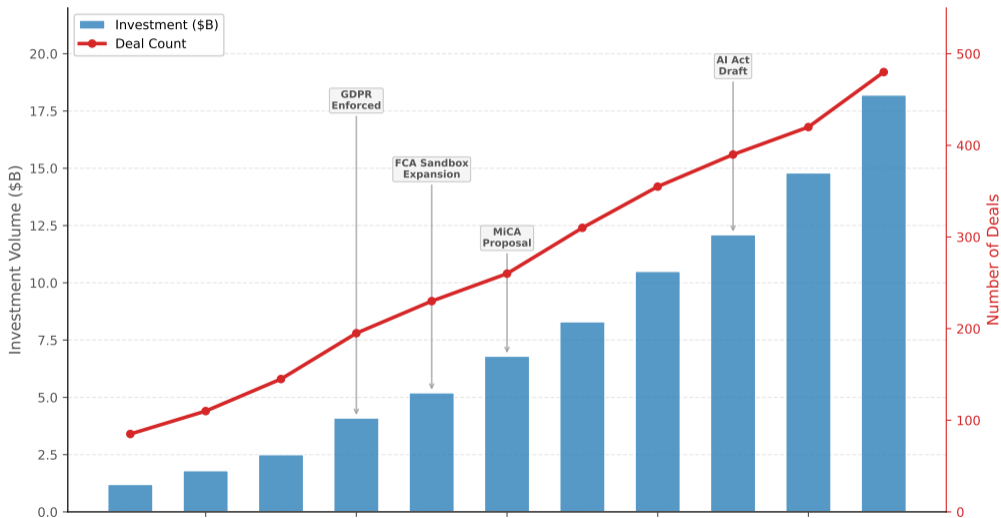
- **MAS (Singapore):** Automated data collection from all licensed entities; ML-based risk scoring
- **Bank of England:** Digital Regulatory Reporting pilot — regulations expressed as executable code
- **De Nederlandsche Bank:** Uses ML to detect anomalies in pension fund reporting

## The Vision

“**Regulation as code**” — regulatory

# RegTech Investment – A Market Taking Off

## RegTech Investment Trends (2015-2025)



**“The best compliance is the compliance the user never sees.”**

## What embedded compliance means:

- KYC happens during onboarding — a selfie and a photo of an ID card, verified in real time
- Transaction limits enforced by the software, not by manual review
- Regulatory reporting generated automatically from transaction data
- Sanctions screening runs on every payment without human intervention

## The compliance-as-a-service model:

- API-first RegTech providers (Alloy, Unit, Synapse) offer compliance infrastructure as a service
- Fintechs embed compliance via APIs rather than building in-house teams
- Cost: USD 0.10–1.00 per KYC check vs. USD 30–150 manual

## The Risk

Outsourced compliance creates

# A Regulatory Evaluation Framework

Five questions to evaluate any fintech regulatory approach:

- 1 Does it protect consumers effectively?**  
Are disclosure requirements adequate? Is there recourse for harmed consumers?
- 2 Does it enable or inhibit innovation?**  
Can startups enter the market at reasonable cost and speed?
- 3 Is it proportionate?**  
Are compliance costs scaled to the risk and size of the regulated entity?
- 4 Is it technology-neutral?**  
Does it regulate the *activity* rather than the *technology*, avoiding premature lock-in?

## Applying the framework:

### EU MiCA

Consumer protection: strong.  
Innovation: moderate (high compliance cost). Proportionality: partial (same rules for small and large issuers). Tech-neutral: yes.  
Enforceability: strong (passporting + national supervisors).

### US Patchwork

Consumer protection: variable.  
Innovation: inhibited (50-state licensing). Proportionality: poor.

## “Regulation that eliminates all risk also eliminates all innovation.”

### Innovation-enabling regulation:

- Sandboxes allow controlled experimentation
- Activity-based licensing avoids entity-type lock-in
- Proportional requirements reduce startup barriers
- Open banking mandates (PSD2) force incumbents to compete

### The cost of getting it wrong:

- TerraUSD collapse (2022): USD 40B in losses, zero consumer recourse
- Wirecard fraud (2020): EUR 1.9B missing; BaFin failed to detect despite warnings
- P2P lending failures (China, 2018): 5,000+ platforms collapsed; millions of retail investors lost savings

## Evaluating Regulatory Health – Five Indicators

- 1 **Regulatory clarity:** Can a fintech founder determine which licences are needed, what they cost, and how long the process takes — *before* engaging lawyers?
- 2 **Proportionality:** Are compliance requirements scaled to firm size and risk? Does a payment startup face the same burden as a systemically important bank?
- 3 **Enforcement consistency:** Are rules applied equally to incumbents and challengers, or do legacy institutions receive *de facto* leniency?
- 4 **International coherence:** Can a firm licensed in one jurisdiction operate across borders without duplicating the entire compliance process?
- 5 **Adaptability:** Can the regulatory framework accommodate technologies that did not exist when the rules were written?

These five indicators apply to any jurisdiction's fintech regulatory approach. Use them in Workshop D.

Apply these indicators to a jurisdiction you know. Which indicator reveals the sharpest weakness? Bring your analysis to the workshop.

# What Comes Next

- **Next: L05 (Wealth Management and Robo-Advisory)**

How algorithmic advice is transforming investment management. Portfolio construction, risk profiling, fiduciary duty, and the democratisation of wealth management.

- **Before L05, reflect:**

- When you opened your last bank or fintech account, what KYC steps did you go through? How long did it take? Could it have been simpler?
- Pick a recent fintech enforcement action (SEC, FCA, or MAS). What went wrong and which regulatory gap was exposed?

- **Workshop D preparation:** Apply the five regulatory health indicators (Frame 23) to one jurisdiction's approach to fintech regulation. Bring a two-paragraph evaluation to class.

## Course Arc

L01: Foundations → L02: Ecosystem → L03: Payments → **L04: Regulation** → L05: Wealth → L06: Insurance → L07: Technology

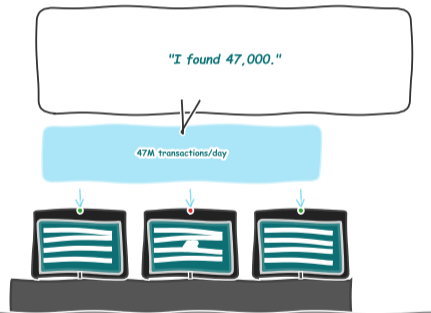
# “But Our Algorithm Said It Was Compliant”

## SupTech vs. Traditional Supervision

Traditional Supervision



SupTech (AI-Powered)



SupTech vs. Traditional Supervision

Global AML fines exceeded USD 5 billion in 2023. The largest single penalty: Binance paid USD 4.3B to settle US DOJ and FinCEN charges for systematic AML failures.

# Key Takeaways

- 1 **Regulation exists for a reason:** Information asymmetry, systemic risk, and negative externalities are real market failures that unregulated fintech markets cannot self-correct
- 2 **The regulatory spectrum:** Jurisdictions range from innovation-friendly sandboxes to precautionary frameworks. No single approach dominates; most regulators mix strategies by product type
- 3 **AML/KYC is the gateway:** Anti-money laundering and know-your-customer requirements shape what fintechs can build, whom they can serve, and at what cost
- 4 **The US patchwork is uniquely fragmented:** Five-plus federal agencies and 50 state regulators create the world's most complex compliance environment for fintech
- 5 **MiCA sets the global template:** The EU's comprehensive crypto-asset regulation is being studied and adapted worldwide
- 6 **RegTech transforms compliance:** ML-based transaction monitoring, NLP regulatory intelligence, and API-based KYC can reduce compliance costs by 30–70% while improving detection accuracy
- 7 **Embedded compliance is the future:** Compliance built into the product via APIs rather

## Lecture Summary

Fintech regulation is the arena where innovation meets accountability. Regulators worldwide are experimenting with sandboxes, activity-based licensing, and SupTech to manage the tension between enabling innovation and protecting consumers. AML/KYC requirements remain the single most consequential regulatory constraint on fintech product design, determining who can be served and at what cost. The US regulatory patchwork creates unique barriers, while the EU's MiCA framework establishes the first comprehensive template for digital asset regulation. RegTech is transforming compliance from a cost centre into a potential competitive advantage, but the central lesson remains: **regulatory design is not a technical problem — it is a societal choice about how much risk a jurisdiction is willing to accept in exchange for innovation and inclusion.**

- Regulatory Sandbox
- AML / KYC / CDD / EDD
- OCC / SEC / CFTC / CFPB
- RegTech / SupTech